Dr. Phillip A. Karber

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Scholar in Residence at the Government Department of Georgetown University. Teaching as an Adjunct there since 1978, his graduate courses include: "Contemporary Chinese & Russian Military Thought," "Multipolarity & Arms Control," and "National Security Decision-Making;" undergraduate courses include: "War & Philosophy," and "Military Technology & Competitive Strategy."

Phillip Karber received his BA in political science from Pepperdine College, and PhD in international law from Georgetown University where he was a graduate fellow at the Center for Strategic and International Studies. Subsequently, he earned certificates from the John F. Kennedy School of Government at Harvard University, the Wharton Business School, and the Harvard Business School.



A former US Marine, in 1968 he was brought to Washington by Admiral Arleigh Burke to serve as National Security Assistant to the Ranking Minority Member of the *Congressional Joint Committee on Atomic Energy*. In the early 1970s he organized the JCS presentations to Congress on the Enhanced Radiation Warhead, co-authored (with Morton Kaplan) the original "Dissuasion Strategy," worked on the SACEUR Strategic Strike Plan, and served on SecDef Schlesinger's DARPA/Defense Nuclear Agency "New Alternatives" project on selective nuclear options.

Karber was named in 1974 as Director of the Presidential mandated *National Security Study Memorandum 186* -- the National Security Council inter-agency study of U.S-Soviet multipurpose forces. *NSSM-186* served four Administrations and became the Pentagon's standard comparative assessment for NATO and Warsaw Pact force development trends through the end of the Cold War.

In the late 1970s, as a member of the US Army Science Board, Karber worked closely with Generals Depuy and Starry, organized the visit of German Generals Balck and von Mellenthin, was a contributing author to TRADOC's Battlefield Development Plan, ran the Battleield Reconstitution project, and served on the 9th Divisionn light high-tech test-bed study with General Otis and briefed it out to CoS Meyer.

In 1981 Secretary of Defense Caspar Weinberger recruited Karber to serve as the founding Director of the Strategic Concepts Development Center (later renamed the Institute for National Strategic Studies at the National Defense University) and, designated him SecDef. "strategy advisor" -- reporting directly to the Secretary and Chairman of the Joint Chiefs. Under his direction, the SCDC critiqued strategic alternatives, authored the Annual Posture statement, and orchestrated Proud Prophet -- one of the largest joint tests of U.S. war plans, and the only war game in which any SecDef and CJCS actively participated. The SCDC played a role in SecDef endorsement of Air-Land Battle and recognition of the "Operational Level" of war.

In the mid-1980s US Ambassador to NATO, David Abshire, tasked Karber to lead the first "NATO Net Assessment" and presented it to a joint session of the NATO Political and Military Committees. In 1986, Secretary of State George Shultz commissioned Karber to conduct a special project for the President.

At the end of the Cold War and at the request of the US Government, Karber ran a special team that: acquired Soviet military technology (including the SA-10 system, Legnicia C3 complex and other items); recurited, trained and delivered the Free Kuwait Army (4 battalions) in support US forces in Desert Storm; and orchestrated the only interviews ever done with senior Soviet Officers on their Cold War planning.

In the late 1980s, Karber also served as external advisor to: British Prime Minister Margret Thatcher, Secretary General of NATO Manfred Worner, and CEO of Ford, Red Poling. He has testified numerous times before the US Congress and appeared before the Parliamentary Committees of Canada, Denmark, France, Germany, Sweden and the Netherlands.

Secretary of Defense Frank Carlucci named Karber to the US Delegation of the Quadripartite (US, Russia, China and Japan) talks on *Security in Asia*. At the personal invitation of the Deputy Chief of Staff of the PLA, Karber lectured in Beijing on "The Impact of Sun Tzu in the Formation of American Competitive Strategy." During the early 1990s, he spent three years throughout much of China working on their civilian Air Traffic Control system. In 2010 Karber co-authored the influential *China Macht* study commissioned by the German MoD for the European Union addressing PLA modernization and the implications for the embargo on military technology transfer to the PRC.

In private industry, Karber was a senior executive with the BDM Corporation, an international engineering/technology services firm (now a part Northrop) where, in his last position as Group Vice President, he headed the international division representing 6,000 overseas employees with business in over 20 countries. He was a member of the Board of Directors of Weirton Steel for seven years and Chaired that NYSE listed company's Audit Committee.

Between 1997 and 2004 Karber served as Chairman of the Board of *JFK International Air Terminal* -- the international consortium selected by the Port Authority of New York and New Jersey to privatize, rebuild and operate the Kennedy Airport International Arrivals facility. This multi-billion dollar project was, in its time, the largest privatized terminal reconstruction in the world and today hosts over fifty international airlines including many from Asia. Karber was an invitational speaker on "Air Traffic Control in China" for the 1995 International Aviation Convention on Future Air Navigation Systems (FANS); gave the keynote speech at the 1997 international symposium on "Transportation and the Environment" sponsored by the Transportation Ministry of Japan; and at the request of the US Secretary of Transportation, was a speaker at the 1999 Global Aviation Ministerial in Chicago.

His military writings have appeared in two dozen books and articles published in: <u>Air Force, Armed Forces Journal, Armor, Bulletin of Atomic Scientists, International Security, Military Review, Orbis, Strategic Review, and Wehrkunde.</u> His 1984 monograph, <u>Playdoyer fur die Vornverteidigung,</u> was distributed to every officer of the Bundeswehr on order of the German Minister of Defense. His scholarly publications have appeared in the <u>Harvard Journal of Law & Public Policy</u>, the <u>Proceedings of the American Society of International Law,</u> and the <u>Journal of Diplomatic History</u>. His most recent work is the monography Net Assessment for SecDef, (2014).

In 2011-12, Karber led an effort assessing the military situation in S.E. Asia: with visits to Thailand, Malaysia, Singapore, Borneo and the Philippines (in the field with the latter's Army, Marines and SEALs on Mindanao and Palawan). The results of this effort were briefed to the Australian Joint Chiefs of Staff. In 2013, he conducted a similar on-site assessment of the vulnerabilities of the Panama Canal.

At the request of the Ukrainian Government, between 2014-16 he conducted 25 visits to the combat zone spending 177 days with front-line units and interviewing commanders. He and GEN (ret) Wesley Clark presented the first report on Ukraine to a closed session of the Congressional Armed Services Committee in July 2014 and have been strong proponents of increased military assistance. His report on "Lesson Learned from the RUSSO-Ukraine War, and been widely distributed throughout the US Army.

An Eagle Scout and member of the *Order of the Arrow*, he has been a continuing supporter of scouting, was coach of the McLean Mustangs little league football team, and a board member of the *National Capital YMCA*. For a decade he served as captain of the "Horse Marines" Polo Team - a group of veteran players that raised funds to support therapeutic riding for seriously injured warriors.

A polo player whose teams have won national championships, Karber was a Governor of the United States Polo Association and Trustee of Great Meadow Foundation – home of the nation's premier steeple-chase – the Virginia Gold Cup. Father of six and grandfather of eight, he and his wife Weslie reside at Normandy Farm in Great Falls, Virginia, where they raise thoroughbreds and polo ponies.

Karber has been a Senior Fellow with the Potomac Foundation since its founding in 1988, and was named the organization's 3rd President in March 2012.

Karber in Ukraine



15th Visit to the Front Personally experiencing failed Ceasefire & High Intensity MLRS Strike (June 2015)



At the Front with Special Forces



